

## **BUILDING PRODUCTS, FURNISHINGS & CONSTRUCTION MATERIALS**

Market Update



## December 2020

### **Recent Market Activity**

#### **Notable M&A Transactions**

- Envision Building Products, a MO-based manufacturer of composite decking and TAM-RAIL railing, completed the acquisition of Fairway, a PA-based leading designer, engineer and manufacturer of a low-maintenance, high-performance railing solutions, from Argosy Capital, a PA-based financial sponsor; the terms of the transaction were not disclosed. Stifel served as exclusive financial advisor to Fairway (12/31/20)
- Sunrise Windows, a MI-based seller of vinyl windows, backed by The Riverside Company, a NY-based financial sponsor, to MI Windows and Doors, a PA-based seller of Milgard windows; the terms of the transaction were not disclosed (12/23/20)
- American Bath Group, a TX-based manufacturer of showers, bathtubs and related accessories backed by Centerbridge Partners, a NY-based financial sponsor, announced that it has closed the acquisition of Dreamline, a PA-based provider of premium glass showers and accessories, from MPE Partners, a MA-based financial sponsor; the terms of the transaction were not disclosed (12/22/20)
- Janus International Group, a GA-based self-storage unit components manufacturer backed by Clearlake Capital, a CA-based financial sponsor, announced it will merge with SPAC Juniper Industrial Holdings (NYSE:JIH), for enterprise valuation of \$1.9 billion (12/22/20)
- The Jordan Company, a financial sponsor, will acquire a majority ownership position in Specialty Building Products, a GA-based distributor of specialty building products in North America, from private equity firm Madison Dearborn Partners; the terms of the transaction were not disclosed (12/21/20)
- Aurora Capital Partners, a CA-based financial sponsor, has made a growth investment in Premier Roofing, a CO-based roofing service provider; the terms of the transaction were not disclosed (12/10/20)

Source: Company press releases, Capital IQ, MergerMarket, FactSet, Bloomberg.

## STIFEL

#### **LTM Indexed Sector Performance**



#### **Key Market Indicators**

|  | Actual | Prior Month | Prior Year |
|--|--------|-------------|------------|
| Unemployment Rate (Nov-20)                           | 6.7%   | 6.9%        | 3.5%       |
| Consumer Confidence - Index 1985 (Dec-20)            | 88.6   | 92.9        | 128.2      |
| Mortage Rates - 30-years (Dec-20)                    | 2.7%   | 2.8%        | 3.7%       |
| Mortage Rates - 15-years (Dec-20)                    | 2.2%   | 2.3%        | 3.2%       |
| New Housing Starts (000's) - Single-Family (Nov-20)  | 1,186  | 1,181       | 933        |
| New Housing Starts (000's) - Multi-Family (Nov-20)   | 352    | 326         | 419        |
| Existing Home Sales (000's) - Single-Family (Nov-20) | 5,980  | 6,130       | 4,760      |
| Existing Home Sales (000's) - Multi-Family (Nov-20)  | 710    | 730         | 560        |
| S&P Case Shiller - Index Jan 2000 (Oct-20)           | 229.9  | 226.8       | 212.1      |
| Architectural Billing Index (Nov-20)                 | 46.3   | 47.5        | 51.9       |

### **Trading Performance Statistics**

#### **3-Years Indexed Stock Price Performance**



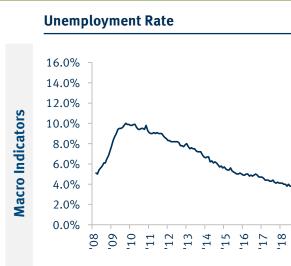
#### **3-Years EV / NTM EBITDA**



|                           | Dec-20       | 90 Days      | 1-Year | 3-Years |
|---------------------------|--------------|--------------|--------|---------|
| — Retail:                 | 17.9x        | 17.3x        | 16.7x  | 14.8x   |
| — Distribution:           | 13.9x        | 13.3x        | 12.1x  | 10.9x   |
| — Installation:           | 13.0x        | 12.7x        | 11.7x  | 10.7x   |
| — Manufacturing:          | 12.5x        | 12.4x        | 11.7x  | 10.5x   |
| — Home Furnishings:       | <b>10.0x</b> | 9.6x         | 8.4x   | 8.0x    |
| - Construction Materials: | 9.7x         | 9.6x         | 8.9x   | 8.8x    |
| -Building Envelope:       | 9.3x         | <b>10.4x</b> | 9.8x   | 8.8x    |
| — Office Furniture:       | 8.3x         | 8.3x         | 7.9x   | 7.8x    |
| — Flooring:               | 7.0x         | 6.6x         | 7.0x   | 6.9x    |
| — Homebuilders:           | 6.8x         | 7.4x         | 8.4x   | 8.4x    |
| umber & Forest Products:  | 5.9x         | 5.8x         | 7.4x   | 6.6x    |
|                           |              |              |        |         |

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### **Residential Repair & Remodeling Key Indicators**



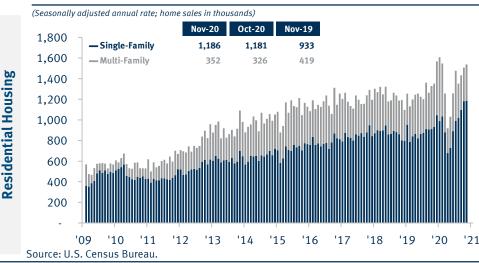




Source: Freddie Mac - Federal Home Loan Mortgage Corporation.

#### **New Housing Starts**

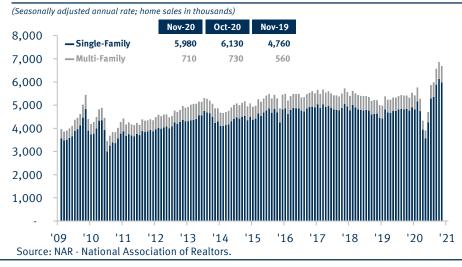
Source: U.S. Department of Labor.



20

19

#### **Existing Home Sales**

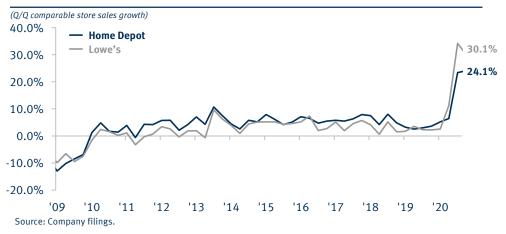


### **Residential Repair & Remodeling Key Indicators**

#### **Housing Prices**



#### Same Store Sales Growth



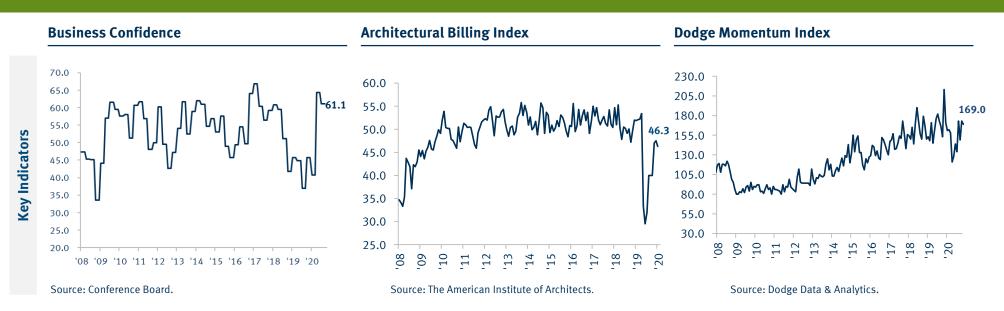
#### **Repair & Remodeling Spending**

(Four-quarter moving annual totals; \$s in billions)

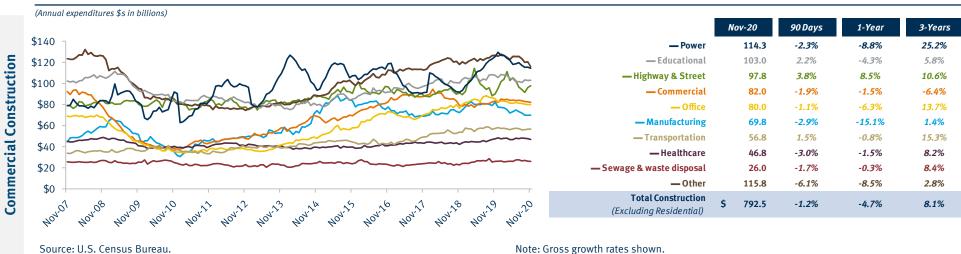


Source: Joint Center For Housing Studies of Harvard University.

#### **Commercial Market Fundamentals**



#### **Commercial & Non-Building Structures Construction Put-in-Place**



### Key Performance & Valuation Stats

| Company                                    | Stock Perf | ormance        | & Compan         | y Data             |                |                     |                     | Margins        |                | Growth       |              | Debt           | Valuati        | ion Data       | 1              |       |
|--|------------|----------------|------------------|--------------------|----------------|---------------------|---------------------|----------------|----------------|--------------|--------------|----------------|----------------|----------------|----------------|-------|
|  |            |                |                  | Revenue            | EBITDA         | Market              | Enterprise          | LTM            | LTM            |              | r CAGR       | Net Debt/      | EV             |                |                |       |
|  |            |                | 2-week           | LTM                | LTM            | Value               | Value               | Gross          | EBITDA         | Revs         | EBITDA       | EBITDA         | EBI            | TDA            |                | / E   |
| Company                                    | 12/31/20   | High           | Low              | (\$mm)             | (\$mm)         | (\$mm)              | (\$mm)              | % Margin       | % Margin       | % Change     | % Change     | LTM            | 2020E          | 2021E          | 2020E          | 2021E |
| Building Products                          |            |                |                  |                    |                |                     |                     |                |                |              |              |                |                |                |                |       |
| Manufacturing                              |            |                |                  |                    |                |                     |                     |                |                |              |              |                |                |                |                |       |
| Acuity Brands, Inc. (AYI)                  | \$121.09   | 84.4%          | 179.5%           | \$ 3,283.6         | \$ 469.6       | \$ 4,795.2          | \$ 4,709.6          | 42.0%          | 14.3%          | NEG          | NEG          | NMF            | 9.3x           | 9.9x           | 15.2x          | 15.0x |
| American Woodmark Corporation (AMWD)       | 93.85      | 79.7%          | 265.9%           | 1,633.6            | 209.9          | 1,599.9             | 2,178.4             | 19.4%          | 12.9%          | 2.6%         | NEG          | 2.76x          | 9.4x           | 8.6x           | 14.3x          | 12.6x |
| Armstrong World Industries, Inc. (AWI)     | 74.39      | 66.7%          | 128.3%           | 945.1              | 284.7          | 3,570.7             | 4,154.0             | 35.9%          | 30.1%          | NEG          | 5.1%         | 2.05x          | 12.7x          | 12.2x          | 20.6x          | 18.9x |
| ASSA ABLOY AB (ASSA.B)                     | 24.66      | 94.6%          | 160.1%           | 9,969.3            | 1,587.6        | 27,388.8            | 31,199.7            | 39.7%          | 15.9%          | 4.6%         | 0.3%         | 2.40x          | 16.5x          | 14.3x          | 27.0x          | 22.1x |
| Caesarstone Ltd. (CSTE)                    | 12.89      | 81.3%          | 168.5%           | 483.4              | 55.5           | 444.1               | 376.3               | 27.0%          | 11.5%          | NEG          | NEG          | NMF            | 6.8x           | 6.3x           | 23.0x          | 19.8x |
| Compagnie de Saint-Gobain SA (SGO)         | 45.88      | 94.3%          | 261.3%           | 43,506.6           | 4,222.4        | 24,696.3            | 36,666.1            | 24.5%          | 9.7%           | NEG          | NEG          | 2.83x          | 6.9x           | 6.2x           | 15.2x          | 11.5x |
| Fortune Brands Home & Security, Inc. (FBHS | ) 85.72    | 92.6%          | 252.9%           | 5,901.1            | 961.1          | 12,043.7            | 13,805.0            | 35.6%          | 16.3%          | 4.1%         | 7.1%         | 1.83x          | 13.8x          | 11.8x          | 20.9x          | 17.8x |
| GCP Applied Technologies, Inc. (GCP)       | 23.65      | 85.6%          | 166.1%           | 918.8              | 120.1          | 1,731.2             | 1,645.0             | 38.8%          | 13.1%          | NEG          | NEG          | NMF            | 12.6x          | 10.9x          | 32.8x          | 27.1x |
| Gibraltar Industries, Inc. (ROCK)          | 71.94      | 97.2%          | 235.1%           | 1,123.0            | 144.5          | 2,371.8             | 2,215.3             | 25.0%          | 12.9%          | 5.0%         | 8.4%         | NMF            | 14.5x          | 12.2x          | 23.9x          | 20.6x |
| Griffon Corporation (GFF)                  | 20.38      | 74.0%          | 222.7%           | 2,407.5            | 236.0          | 917.4               | 1,914.2             | 26.8%          | 9.8%           | 10.3%        | 21.5%        | 4.22x          | 8.0x           | 9.3x           | 12.7x          | 13.1x |
| James Hardie Industries PLC (JHX)          | 29.66      | 98.9%          | 330.3%           | 2,653.0            | 648.5          | 13,192.8            | 14,053.8            | 35.9%          | 24.4%          | 7.0%         | 9.9%         | 1.33x          | 20.5x          | 18.1x          | 41.5x          | 27.9x |
| JELD-WEN Holding, Inc. (JELD)              | 25.36      | 92.8%          | 418.5%           | 4,153.0            | 352.9          | 2,581.1             | 3,955.4             | 20.7%          | 8.5%           | NEG          | NEG          | 3.89x          | 8.9x           | 7.9x           | 17.2x          | 13.5x |
| LCI Industries (LCII)                      | 129.68     | 94.7%          | 234.5%           | 2,577.2            | 294.1          | 3,282.6             | 3,951.7             | 24.8%          | 11.4%          | 1.8%         | 2.5%         | 2.28x          | 12.8x          | 10.5x          | 20.4x          | 15.4x |
| Masco Corporation (MAS)                    | 54.93      | 91.3%          | 203.1%           | 6,967.0            | 1,375.0        | 14,336.7            | 15,991.7            | 35.8%          | 19.7%          | NEG          | 4.5%         | 1.20x          | 11.1x          | 11.0x          | 17.9x          | 17.0x |
| Masonite International Corp. (DOOR)        | 98.34      | 89.5%          | 281.9%           | 2,169.8            | 316.9          | 2,408.9             | 3,034.5             | 25.0%          | 14.6%          | 0.5%         | 10.5%        | 1.97x          | 8.4x           | 7.4x           | 16.3x          | 13.0x |
| Owens Corning (OC)                         | 75.76      | 95.9%          | 265.3%           | 6,822.0            | 1,242.0        | 8,295.7             | 10,872.7            | 22.4%          | 18.2%          | NEG          | 5.4%         | 2.07x          | 8.6x           | 7.6x           | 16.8x          | 13.5x |
| Patrick Industries, Inc. (PATK)            | 68.35      | 93.8%          | 409.3%           | 2,263.4            | 216.0          | 1,577.0             | 2,299.9             | 18.4%          | 9.5%           | 1.3%         | NEG          | 3.35x          | 10.0x          | 8.3x           | 17.0x          | 12.2x |
| PGT Innovations, Inc. (PGTI)               | 20.34      | 94.6%          | 295.6%           | 835.8              | 130.5          | 1,209.1             | 1,563.4             | 35.7%          | 15.6%          | 14.0%        | 6.4%         | 2.71x          | 10.6x          | 9.4x           | 21.4x          | 18.1x |
| Quanex Building Products Corporation (NX)  | 22.17      | 96.7%          | 280.6%           | 851.6              | 103.4          | 727.6               | 845.8               | 22.6%          | 12.1%          | NEG          | 7.2%         | 1.14x          | 8.1x           | 8.7x           | 17.5x          | 16.6x |
| Simpson Manufacturing Co., Inc. (SSD)      | 93.45      | 89.6%          | 198.7%           | 1,236.6            | 283.0          | 4,082.2             | 3,888.3             | 45.5%          | 22.9%          | 7.6%         | 15.7%        | NMF            | 13.2x          | 13.1x          | 22.0x          | 21.6x |
| Stanley Black & Decker, Inc. (SWK)         | 178.56     | 91.6%          | 255.1%           | 13,841.2           | 2,227.7        | 28,207.3            | 34,202.9            | 33.6%          | 16.1%          | 0.1%         | 1.1%         | 2.69x          | 13.6x          | 12.3x          | 20.6x          | 18.6x |
| Sherwin-Williams Company (SHW)             | 734.91     | 97.0%          | 225.8%           | 17,987.3           | 3,323.3        | 67,692.7            | 77,164.8            | 47.0%          | 18.5%          | 1.5%         | 7.0%         | 2.85x          | 22.3x          | 20.6x          | 30.3x          | 27.6x |
| The AZEK Company Inc (AZEK)                | 38.45      | 91.2%          | 145.9%           | 899.3              | 79.7           | 5,944.4             | 6,204.2             | 33.0%          | 8.9%           | 67.2%        | 12.1%        | 3.26x          | 28.0x          | 30.6x          | 61.5x          | 52.0x |
| Trex Company, Inc. (TREX)                  | 83.72      | 95.3%          | 297.8%           | 817.3              | 237.3          | 9,722.8             | 9,740.9             | 41.4%          | 29.0%          | 10.7%        | 12.3%        | 0.08x          | 38.5x          | 31.9x          | 54.4x          | 46.4x |
| UFP Industries, Inc. (UFPI)                | 55.55      | 86.5%          | 190.4%           | 4,758.3            | 381.5          | 3,322.9             | 3,353.2             | 16.2%          | 8.0%           | 3.2%         | 22.7%        | 0.08x          | 8.6x           | 8.7x           | 15.0x          | 14.9x |
| Group Mean<br>Group Median                 |            | 90.1%<br>92.7% | 245.1%<br>244.0% | 5,593.6<br>2,335.5 | 796.7<br>289.4 | 10,117.5<br>3.826.4 | 11,943.1<br>4,054.7 | 31.5%<br>33.3% | 15.7%<br>14.5% | 9.2%<br>4.6% | 8.1%<br>7.1% | 2.36x<br>2.40x | 13.5x<br>11.8x | 12.5x<br>10.7x | 24.2x<br>20.6x |       |

Note: NA: Not Available, NEG: Negative, NMF: Not Meaningful. Company financials, net debt and valuation metrics may not include the pro forma effect for recently completed acquisitions. Source: Company filings, Stifel estimates, FactSet.

### Key Performance & Valuation Stats (cont.)

| Company                               | Stock Perf        | ormance | & Compan     | y Data     |               |                                  |            | Margins      |               | Growth                     |          | Debt                | Debt Valuation Dat |       | 1     |         |
|---------------------------------------|-------------------|---------|--------------|------------|---------------|----------------------------------|------------|--------------|---------------|----------------------------|----------|---------------------|--------------------|-------|-------|---------|
|                                       |                   | % of 5: | % of 52-week |            | EBITDA<br>LTM | Market Enterprise<br>Value Value |            | LTM<br>Gross | LTM<br>EBITDA | 2-Year CAGR<br>Revs EBITDA |          | Net Debt/<br>EBITDA |                    |       | •     |         |
| Company                               | 12/31/20          | High    | Low          | (\$mm)     | (\$mm)        | (\$mm)                           | (\$mm)     | % Margin     | % Margin      | % Change                   | % Change | LTM                 | 2020E              | 2021E | 2020E | 2021E   |
| Building Products (Cont.)             |                   |         |              |            |               |                                  |            |              |               |                            |          |                     |                    |       |       |         |
| Flooring                              |                   |         |              |            |               |                                  |            |              |               |                            |          |                     |                    |       |       |         |
| Armstrong Flooring, Inc. (AFI)        | \$ 3.82           | 68.2%   | 341.1%       | \$ 582.2   | \$ (7.2)      | \$ 83.9                          | \$ 137.4   | 15.6%        | NEG           | 19.5%                      | NEG      | NMF                 | NA                 | NA    | NA    | NA      |
| Interface, Inc. (TILE)                | 10.50             | 59.8%   | 207.5%       | 1,165.8    | 158.1         | 615.2                            | 1,196.6    | 38.1%        | 13.6%         | 2.5%                       | 0.2%     | 3.68x               | 7.9x               | 7.6x  | 9.4x  | 9.5x    |
| Mohawk Industries, Inc. (MHK)         | 140.95            | 97.6%   | 248.9%       | 9,334.9    | 1,266.2       | 10,060.7                         | 11,827.2   | 26.2%        | 13.6%         | NEG                        | NEG      | 1.40x               | 9.0x               | 7.7x  | 17.3x | 14.0x   |
| Tarkett SA (TKTT)                     | 17.62             | 94.9%   | 216.7%       | 3,169.7    | 156.8         | 1,145.5                          | 2,035.7    | 21.6%        | 4.9%          | NEG                        | NEG      | 5.68x               | 6.9x               | 5.9x  | 56.9x | * 13.9x |
| Group Mean                            |                   | 80.1%   | 253.6%       | 3,563.2    | 393.5         | 2,976.3                          | 3,799.2    | 25.3%        | 10.7%         | 11.0%                      | 0.2%     | 3.58x               | 8.0x               | 7.1x  | 13.4x | 12.4x   |
| Group Median                          |                   | 81.6%   | 232.8%       | 2,167.8    | 157.4         | 880.4                            | 1,616.1    | 23.9%        | 13.6%         | 11.0%                      | 0.2%     | 3.68x               | 7.9x               | 7.6x  | 13.4x | 13.9x   |
| Lumber & Forest Products              |                   |         |              |            |               |                                  |            |              |               |                            |          |                     |                    |       |       |         |
| Boise Cascade Co. (BCC)               | \$ 47.80          | 94.9%   | 238.0%       | \$ 5.104.3 | \$ 354.1      | \$ 1,889.3                       | \$ 1.929.1 | 16.9%        | 6.9%          | 0.8%                       | 17.9%    | 0.11x               | 5.0x               | 7.0x  | 9.5x  | 15.4x   |
| Canfor Corporation (CFP)              | \$ 47.80<br>18.04 | 96.2%   | 429.2%       | 3,708.9    | 465.3         | 2,258.7                          | 2,737.6    | 31.9%        | 12.5%         | NEG                        | NEG      | 1.03x               | 3.8x               | 3.9x  | 6.6x  | 8.8x    |
| Interfor Corporation (IFP)            | 18.66             | 98.5%   | 568.1%       | 1,484.7    | 261.4         | 1,255.6                          | 1,359.6    | 20.6%        | 17.6%         | NEG                        | NEG      | 0.40x               | 3.5x               | 4.1x  | 5.8x  | 7.5x    |
| Louisiana-Pacific Corporation (LPX)   | 37.17             | 91.2%   | 286.6%       | 2,465.0    | 485.0         | 4,200.2                          | 4,157.2    | 23.8%        | 19.7%         | NEG                        | NEG      | NMF                 | 5.8x               | 6.6x  | 9.5x  | 11.1x   |
| Norbord Inc. (OSB)                    | 43.14             | 94.8%   | 481.8%       | 1,986.0    | 403.0         | 3,494.3                          | 3,945.2    | 25.0%        | 24.8%         | NEG                        | NEG      | 0.91x               | 4.9x               | 5.8x  | 7.6x  | 9.3x    |
| West Fraser Timber Co. Ltd. (WFT)     | 64.19             | 94.8%   | 432.1%       | 3,970.4    | 607.2         | 4,408.3                          | 4,694.0    | 36.2%        | 15.3%         | NEG                        | NEG      | 0.91x               | 4.6x               | 5.6x  | 8.1x  | 9.9x    |
| Western Forest Products Inc. (WEF)    | 1.00              | 94.6%   | 251.8%       | 545.0      | 10.7          | 377.3                            | 4,094.0    | 11.8%        | 2.0%          | NEG                        | NEG      | 10.31x              | 9.2x               | 5.5x  | 64.0x | 10.9x   |
| Group Mean                            |                   | 95.0%   | 384.0%       | 2,752.1    | 382.4         | 2,554.8                          | 2,758.7    | 23.9%        | 14.1%         | 0.8%                       | 17.9%    | 2.21x               | 5.3x               | 5.5x  | 15.9x | 10.4x   |
| Group Median                          |                   | 94.8%   | 429.2%       | 2,465.0    | 465.3         | 2,258.7                          | 2,737.6    | 23.8%        | 15.3%         | 0.8%                       | 17.9%    | 0.69x               | 4.9x               | 5.6x  | 8.1x  | 9.9x    |
|                                       |                   |         |              |            |               |                                  |            |              |               |                            |          |                     |                    |       |       |         |
| Building Envelope                     |                   |         |              |            |               |                                  |            |              |               |                            |          |                     |                    |       |       |         |
| Apogee Enterprises, Inc. (APOG)       | \$ 31.68          | 91.7%   | 230.1%       | \$ 1,259.3 | \$ 130.2      | \$ 830.8                         | \$ 943.9   | 21.3%        | 10.3%         | NEG                        | NEG      | 0.87x               | 7.5x               | 6.9x  | 15.3x |         |
| Kingspan Group Plc (KRX)              | 70.23             | 70.3%   | 175.3%       | 5,051.4    | 626.0         | 12,817.2                         | 13,580.2   | 29.4%        | 12.4%         | 5.0%                       | 7.1%     | 1.22x               | 18.4x              | 17.2x | 27.5x | 25.7x   |
| Cornerstone Building Brands Inc (CNR) | 9.28              | 91.0%   | 365.4%       | 4,670.4    | 593.8         | 1,162.7                          | 4,399.7    | 23.3%        | 12.7%         | 61.1%                      | 98.3%    | NA                  | 7.3x               | 7.1x  | NEG   | 12.6x   |
| Tecnoglass Inc. (TGLS)                | 6.91              | 83.4%   | 321.4%       | 373.9      | 78.7          | 318.7                            | 493.5      | 35.2%        | 21.1%         | 2.3%                       | 9.0%     | 2.22x               | 5.1x               | 5.0x  | 8.9x  | 7.2x    |
| Group Mean                            |                   | 84.1%   | 273.0%       | 2,838.8    | 357.2         | 3,782.3                          | 4,854.3    | 27.3%        | 14.1%         | 22.8%                      | 38.1%    | 1.44x               | 9.6x               | 9.1x  | 17.2x | 14.7x   |
| Group Median                          |                   | 87.2%   | 275.8%       | 2,964.8    | 362.0         | 996.7                            | 2,671.8    | 26.4%        | 12.6%         | 5.0%                       | 9.0%     | 1.22x               | 7.4x               | 7.0x  | 15.3x | 12.8x   |

Note: NA: Not Available, NEG: Negative, NMF: Not Meaningful. Company financials, net debt and valuation metrics may not include the pro forma effect for recently completed acquisitions. Source: Company filings, Stifel estimates, FactSet.

### Key Performance & Valuation Stats (cont.)

| Company                               | Stock Perf | ormance        | & Compan         | y Data             |                           |                     |                      | Margins        |                | Debt          | Valuati          | on Data             |               |              |                    |                |
|---------------------------------------|------------|----------------|------------------|--------------------|---------------------------|---------------------|----------------------|----------------|----------------|---------------|------------------|---------------------|---------------|--------------|--------------------|----------------|
|                                       |            | % of 52        | 2-week           | Revenue<br>LTM     | EBITDA Marke<br>LTM Value |                     | Enterprise<br>Value  | LTM<br>Gross   | LTM<br>EBITDA  | 2-Yea<br>Revs | r CAGR<br>EBITDA | Net Debt/<br>EBITDA | EV<br>EBIT    |              | Р/                 | / E            |
| Company                               | 12/31/20   | High           | Low              | (\$mm)             | (\$mm)                    | (\$mm)              | (\$mm)               | % Margin       | % Margin       | % Change      | % Change         | LTM                 | 2020E         | 2021E        | 2020E              | 2021E          |
| Construction Materials                |            |                |                  |                    |                           |                     |                      |                |                |               |                  |                     |               |              |                    |                |
| Concrete, Cement & Aggregates         |            |                |                  |                    |                           |                     |                      |                |                |               |                  |                     |               |              |                    |                |
| Boral Limited (BLD-AU)                | \$ 3.82    | 98.2%          | 382.5%           | \$ 3,915.6         | \$ 431.2                  | \$ 4,564.3          | \$ 6,554.9           | 30.1%          | 11.0%          | NEG           | NEG              | 4.62x               | 10.7x         | 9.0x         | 52.3x <sup>3</sup> | * 22.5x        |
| Cemex SAB de CV (CEMEXCPO)            | 0.52       | 90.6%          | 325.6%           | 12,691.4           | 1,952.5                   | 7,681.3             | 20,702.4             | 32.4%          | 15.4%          | NEG           | NEG              | 6.67x               | 8.6x          | 8.0x         | NEG                | 17.2x          |
| Construction Partners, Inc. (ROAD)    | 29.11      | 97.1%          | 243.4%           | 785.7              | 94.8                      | 1,503.2             | 1,454.5              | 15.6%          | 12.1%          | 7.5%          | 16.8%            | NMF                 | 14.3x         | 12.5x        | 36.5x              | 31.4x          |
| CRH Plc (CRH)                         | 41.80      | 97.2%          | 236.9%           | 27,647.3           | 4,215.7                   | 33,031.4            | 41,852.7             | 32.8%          | 15.2%          | NEG           | 4.5%             | 2.09x               | 8.8x          | 8.4x         | 19.1x              | 16.3x          |
| Eagle Materials Inc. (EXP)            | 101.35     | 98.7%          | 242.3%           | 1,569.6            | 461.6                     | 4,221.2             | 5,312.2              | 23.5%          | 29.4%          | 5.2%          | 4.5%             | 2.36x               | 10.2x         | 9.8x         | 15.3x              | 14.7x          |
| HeidelbergCement AG (HEI)             | 74.91      | 97.0%          | 241.4%           | 20,203.5           | 3,248.7                   | 14,862.5            | 26,096.7             | 62.0%          | 16.1%          | NEG           | 1.4%             | 3.46x               | 5.8x          | 5.8x         | 10.6x              | 8.9x           |
| LafargeHolcim Ltd. (LHN)              | 55.00      | 98.8%          | 188.5%           | 25,717.5           | 5,073.6                   | 33,725.4            | 46,105.8             | 41.4%          | 19.7%          | NEG           | 68.7%            | 2.44x               | 7.0x          | 6.7x         | 15.6x              | 14.2x          |
| Martin Marietta Materials, Inc. (MLM) | 283.97     | 98.8%          | 210.2%           | 4,345.9            | 1,276.2                   | 17,719.7            | 20,625.5             | 27.4%          | 29.4%          | 5.1%          | 9.2%             | 2.28x               | 15.4x         | 15.5x        | 27.5x              | 27.0x          |
| Summit Materials, Inc. (SUM)          | 20.08      | 79.7%          | 267.4%           | 2,264.3            | 441.4                     | 2,298.6             | 4,003.1              | 32.2%          | 19.5%          | 3.8%          | 4.8%             | 3.86x               | 8.6x          | 8.4x         | 27.1x              | 24.2x          |
| U.S. Concrete, Inc. (USCR)            | 39.97      | 94.7%          | 592.1%           | 1,400.5            | 173.7                     | 663.5               | 1,435.2              | 20.9%          | 12.4%          | NEG           | 3.1%             | 4.44x               | 7.5x          | 7.3x         | 22.9x              | 19.6x          |
| Vulcan Materials Company (VMC)        | 148.31     | 96.4%          | 226.2%           | 4,867.9            | 1,284.7                   | 19,765.0            | 22,410.5             | 26.1%          | 26.4%          | 6.7%          | 10.7%            | 2.06x               | 17.2x         | 16.7x        | 32.3x              | 30.1x          |
| Group Mean<br>Group Median            |            | 95.2%<br>97.1% | 286.9%<br>242.3% | 9,582.7<br>4,345.9 | 1,695.8<br>1,276.2        | 12,730.6<br>7,681.3 | 17,868.5<br>20,625.5 | 31.3%<br>30.1% | 18.8%<br>16.1% | 5.7%<br>5.2%  | 13.7%<br>4.8%    | 3.43x<br>2.95x      | 10.4x<br>8.8x | 9.8x<br>8.4x | 23.0x<br>22.9x     | 20.5x<br>19.6x |

Note: NA: Not Available, NEG: Negative, NMF: Not Meaningful. Company financials, net debt and valuation metrics may not include the pro forma effect for recently completed acquisitions. Source: Company filings, Stifel estimates, FactSet. \* Excluded from mean calculation.

### Key Performance & Valuation Stats (cont.)

| Company                          | Stock Perf | ormance      | & Compan | y Data         |                            |            |                     | Margins  |          | Growth                     |          | Debt                | Valuation Data   |       |       |       |  |
|----------------------------------|------------|--------------|----------|----------------|----------------------------|------------|---------------------|----------|----------|----------------------------|----------|---------------------|------------------|-------|-------|-------|--|
|                                  | _          | % of 52-week |          | Revenue<br>LTM | EBITDA Market<br>LTM Value |            | Enterprise<br>Value |          |          | 2-Year CAGR<br>Revs EBITDA |          | Net Debt/<br>EBITDA | / EV /<br>EBITDA |       | P     | / E   |  |
| Company                          | 12/31/20   | High         | Low      | (\$mm)         | (\$mm)                     | (\$mm)     | (\$mm)              | % Margin | % Margin | % Change                   | % Change | LTM                 | 2020E            | 2021E | 2020E | 2021E |  |
| Housing Construction             |            |              |          |                |                            |            |                     |          |          |                            |          |                     |                  |       |       |       |  |
| <u>Homebuilders</u>              |            |              |          |                |                            |            |                     |          |          |                            |          |                     |                  |       |       |       |  |
| Beazer Homes USA, Inc. (BZH)     | \$ 15.15   | 87.9%        | 345.4%   | \$ 2,127.1     | \$ 93.6                    | \$ 453.7   | \$ 1,257.3          | 44.6%    | 4.4%     | 0.5%                       | 12.8%    | 8.59x               | 5.9x             | 6.0x  | 7.2x  | 7.7x  |  |
| D.R. Horton, Inc. (DHI)          | 68.92      | 84.9%        | 270.2%   | 20,311.1       | 3,019.3                    | 25,514.2   | 26,801.2            | 24.4%    | 14.9%    | 12.4%                      | 19.3%    | 0.43x               | 7.9x             | 6.2x  | 10.1x | 8.4x  |  |
| KB Home (KBH)                    | 33.52      | 79.4%        | 341.3%   | 4,547.6        | 452.3                      | 3,154.4    | 4,213.5             | 19.6%    | 9.9%     | NEG                        | 7.8%     | 2.34x               | 8.2x             | 5.9x  | 11.3x | 7.5x  |  |
| Lennar Corporation (LEN)         | 76.23      | 87.8%        | 299.9%   | 22,488.9       | 3,190.4                    | 23,586.1   | 26,825.2            | 25.1%    | 14.2%    | 4.6%                       | 12.5%    | 1.02x               | 7.9x             | 6.0x  | 10.3x | 7.9x  |  |
| M.D.C. Holdings, Inc. (MDC)      | 48.60      | 92.6%        | 308.6%   | 3,780.5        | 426.4                      | 3,199.1    | 3,886.4             | 22.3%    | 11.3%    | 14.0%                      | 25.2%    | 1.61x               | 7.4x             | 5.7x  | 9.5x  | 7.1x  |  |
| M/I Homes, Inc. (MHO)            | 44.29      | 88.7%        | 460.4%   | 2,881.9        | 288.8                      | 1,297.1    | 1,940.4             | 21.4%    | 10.0%    | 14.8%                      | 29.2%    | 2.23x               | NA               | NA    | 5.6x  | 6.4x  |  |
| Meritage Homes Corporation (MTH) | 82.82      | 70.8%        | 328.1%   | 4,227.1        | 487.7                      | 3,180.7    | 3,620.3             | 21.0%    | 11.5%    | 10.4%                      | 28.7%    | 0.90x               | 5.9x             | 4.9x  | 8.0x  | 6.5x  |  |
| NVR, Inc. (NVR)                  | 4,079.86   | 90.1%        | 199.7%   | 7,209.1        | 1,075.7                    | 16,070.6   | 15,072.1            | 21.6%    | 14.9%    | 1.4%                       | 4.3%     | NMF                 | 13.8x            | 10.2x | 17.5x | 13.0x |  |
| PulteGroup, Inc. (PHM)           | 43.12      | 86.8%        | 251.9%   | 10,860.6       | 1,750.1                    | 11,597.6   | 12,605.7            | 26.0%    | 16.1%    | 4.3%                       | 6.4%     | 0.58x               | 6.5x             | 5.5x  | 9.2x  | 7.9x  |  |
| Toll Brothers, Inc. (TOL)        | 43.47      | 86.2%        | 327.3%   | 7,077.7        | 672.4                      | 5,705.3    | 8,417.4             | 20.8%    | 9.5%     | NEG                        | NEG      | 4.03x               | 9.5x             | 7.6x  | 12.4x | 8.8x  |  |
| Group Mean                       |            | 85.5%        | 313.3%   | 8,551.2        | 1,145.7                    | 9,375.9    | 10,463.9            | 24.7%    | 11.7%    | 7.8%                       | 16.3%    | 2.41x               | 8.1x             | 6.4x  | 10.1x | 8.1x  |  |
| Group Median                     |            | 87.3%        | 318.0%   | 5,812.6        | 580.0                      | 4,452.2    | 6,315.5             | 22.0%    | 11.4%    | 7.5%                       | 12.8%    | 1.61x               | 7.9x             | 6.0x  | 9.8x  | 7.8x  |  |
| Manufactured Housing             |            |              |          |                |                            |            |                     |          |          |                            |          |                     |                  |       |       |       |  |
| Cavco Industries, Inc. (CVCO)    | \$175.45   | 74.3%        | 176.2%   | \$ 1,041.8     | \$ 79.5                    | \$ 1,630.9 | \$ 1,318.1          | 21.6%    | 7.6%     | 4.6%                       | NEG      | NMF                 | 16.8x            | 12.7x | 27.2x | 21.8x |  |
| Skyline Champion Corp. (SKY)     | 30.94      | 83.6%        | 286.0%   | 1,239.0        | 90.4                       | 1,760.8    | 1,612.8             | 19.8%    | 7.3%     | 0.0%                       | NA       | NMF                 | 17.0x            | 13.1x | 34.0x | 24.0x |  |
| Group Mean                       |            | 78.9%        | 231.1%   | 1,140.4        | 85.0                       | 1,695.8    | 1,465.4             | 20.7%    | 7.5%     | 2.3%                       | NMF      | NMF                 | 16.9x            | 12.9x | 30.6x | 22.9x |  |
| Group Median                     |            | 78.9%        | 231.1%   | 1,140.4        | 85.0                       | 1,695.8    | 1,465.4             | 20.7%    | 7.5%     | 2.3%                       | NMF      | NMF                 | 16.9x            | 12.9x | 30.6x | 22.9x |  |

Note: NA: Not Available, NEG: Negative, NMF: Not Meaningful. Company financials, net debt and valuation metrics may not include the pro forma effect for recently completed acquisitions. Source: Company filings, Stifel estimates, FactSet.

### Key Performance & Valuation Stats (cont.)

| Company   | Stock Perf         | formance       | & Compan         | ıy Data        |                   |                 |                     | Margins        |                | Growth         |                  | Debt                | Valuati        | on Data        | l              |                |
|---|--------------------|----------------|------------------|----------------|-------------------|-----------------|---------------------|----------------|----------------|----------------|------------------|---------------------|----------------|----------------|----------------|----------------|
|   |                    | % of 52-week   |                  | Revenue<br>LTM | EBITDA<br>LTM     | Market<br>Value | Enterprise<br>Value | LTM<br>Gross   | LTM<br>EBITDA  | 2-Year<br>Revs | r CAGR<br>EBITDA | Net Debt/<br>EBITDA | EV<br>EBI      |                | P              | / E            |
| Company   | 12/31/20           | High           | Low              | (\$mm)         | (\$mm)            | (\$mm)          | (\$mm)              | % Margin       | % Margin       | % Change       | % Change         | LTM                 | 2020E          | 2021E          | 2020E          | 2021E          |
| Distribution, Installation & Retail                 |                    |                |                  |                |                   |                 |                     |                |                |                |                  |                     |                |                |                |                |
| Distribution  |                    |                |                  |                |                   |                 |                     |                |                |                |                  |                     |                |                |                |                |
| Beacon Roofing Supply, Inc. (BECN)                  | \$ 40.19           | 97.7%          | 344.5%           | \$ 6,943.9     | \$ 442.3          | \$ 2,765.1      | \$ 5,738.2          | 24.5%          | 6.4%           | 4.0%           | NEG              | NA                  | 11.6x          | 10.9x          | 13.7x          | 13.3x          |
| BlueLinx Holdings Inc. (BXC)                        | 29.26              | 96.4%          | 812.8%           | 2,845.4        | 131.2             | 281.8           | 908.5               | 15.3%          | 4.6%           | 4.1%           | 63.5%            | 4.78x               | NA             | NA             | NA             | NA             |
| BMC Stock Holdings, Inc. (BMCH)                     | 53.68              | 95.4%          | 401.2%           | 3,881.7        | 284.7             | 3,648.5         | 3,858.0             | 25.7%          | 7.3%           | 2.9%           | 12.2%            | 0.74x               | 11.4x          | 10.7x          | 20.4x          | 18.8x          |
| Builders FirstSource, Inc. (BLDR)                   | 40.81              | 95.3%          | 453.4%           | 7,791.7        | 520.7             | 4,816.6         | 6,363.5             | 26.1%          | 6.7%           | 0.7%           | 9.0%             | 2.97x               | 9.9x           | 9.1x           | 15.1x          | 13.9x          |
| CanWel Building Materials Group Ltd. (CWX)          | 6.02               | 98.0%          | 320.6%           | 1,129.7        | 77.1              | 469.4           | 755.8               | 15.5%          | 6.8%           | 5.8%           | 22.1%            | 3.71x               | 7.3x           | 8.2x           | 10.9x          | 11.8x          |
| Foundation Building Materials, Inc. (FBM)           | 19.21              | 96.2%          | 240.4%           | 2,046.5        | 154.1             | 836.9           | 1,393.8             | 30.4%          | 7.5%           | 1.9%           | 5.9%             | 3.61x               | 8.7x           | 8.5x           | 20.0x          | 17.6x          |
| GMS Inc. (GMS)                                      | 30.48              | 88.2%          | 293.4%           | 3,147.6        | 276.5             | 1,315.9         | 2,313.6             | 32.8%          | 8.8%           | 5.4%           | 7.6%             | 3.61x               | 8.1x           | 7.9x           | 10.5x          | 9.6x           |
| Hardwoods Distribution Inc. (HDI)                   | 19.87              | 88.9%          | 390.3%           | 919.2          | 49.3              | 427.0           | 575.7               | 19.0%          | 5.4%           | 3.5%           | 6.0%             | 3.02x               | 7.9x           | 7.3x           | 13.3x          | 12.0x          |
| Pool Corporation (POOL)                             | 372.50             | 95.1%          | 232.3%           | 3,679.6        | 451.6             | 15,212.5        | 15,659.7            | 28.6%          | 12.3%          | 11.4%          | 16.6%            | 0.99x               | 32.8x          | 29.0x          | 44.7x          | 40.4x          |
| Richelieu Hardware Ltd (RCH)                        | 25.93              | 82.4%          | 182.6%           | 822.4          | 97.5              | 1,472.3         | 1,469.2             | 11.9%          | 11.9%          | 3.9%           | 9.5%             | NMF                 | 13.0x          | 12.5x          | 23.6x          | 22.2x          |
| Select Interior Concepts, Inc. (SIC)                | 7.15               | 76.1%          | 572.0%           | 565.6          | 28.8              | 184.2           | 348.0               | 24.5%          | 5.1%           | 11.2%          | 12.2%            | 5.70x               | 8.1x           | 6.4x           | NEG            | 21.0x          |
| SiteOne Landscape Supply, Inc. (SITE)               | 158.63             | 98.0%          | 297.7%           | 2,564.4        | 223.9             | 7,068.8         | 7,507.0             | 33.1%          | 8.7%           | 11.8%          | 20.7%            | 1.96x               | 31.8x          | 28.6x          | 62.2x          | 57.3x          |
| Group Mean  |                    | 92.3%          | 378.4%           | 3,028.1        | 228.1             | 3,208.3         | 3,907.6             | 24.0%          | 7.6%           | 5.6%           | 16.8%            | 3.11x               | 13.7x          | 12.6x          | 23.4x          | 21.6x          |
| Group Median  |                    | 95.4%          | 332.6%           | 2,704.9        | 189.0             | 1,394.1         | 1,891.4             | 25.1%          | 7.1%           | 4.1%           | 12.2%            | 3.31x               | 9.9x           | 9.1x           | 17.6x          | 17.6x          |
| Installation  |                    |                |                  |                |                   |                 |                     |                |                |                |                  |                     |                |                |                |                |
| Installed Building Products, Inc. (IBP)             | \$101.93           | 83.8%          | 351.2%           | \$ 1,613.0     | \$ 223.7          | \$ 3,027.1      | \$ 3,382.2          | 30.7%          | 13.9%          | 12.1%          | 24.0%            | 1.59x               | 13.8x          | 11.3x          | 23.5x          | 18.3x          |
| TopBuild Corp. (BLD)                                | 184.08             | 91.9%          | 335.7%           | 2,658.9        | \$ 229.0<br>390.0 | 6,113.4         | 6,595.6             | 27.1%          | 14.7%          | 8.8%           | 27.4%            | 1.24x               | 15.5x          | 13.1x          | 26.2x          | 20.9x          |
| Group Mean  |                    | 87.8%          | 343.5%           | 2,135.9        | 306.9             | 4,570.3         | 4,988.9             | 28.9%          | 14.3%          | 10.5%          | 25.7%            | 1.41x               | 14.6x          | 12.2x          | 24.8x          | 19.6x          |
| Group Median  |                    | 87.8%<br>87.8% | 343.5%           | 2,135.9        | 306.9<br>306.9    | 4,570.3         | 4,988.9<br>4,988.9  | 28.9%<br>28.9% | 14.3%<br>14.3% | 10.5%          | 25.7%<br>25.7%   | 1.41x<br>1.41x      | 14.6x<br>14.6x | 12.2x<br>12.2x | 24.8x<br>24.8x |                |
| Detail  |                    |                |                  |                |                   |                 |                     |                |                |                |                  |                     |                |                |                |                |
| <u>Retail</u><br>Floor & Decor Holdings, Inc. (FND) | \$ 92.85           | 91.4%          | 381.2%           | \$ 2,229.1     | \$ 278.5          | \$ 9,877.3      | \$10,823.2          | 42.9%          | 12.5%          | 15.8%          | 21.8%            | 3.40x               | 35.2x          | 28.7x          | 63.4x          | 51.2x          |
| Lowe's Companies, Inc. (LOW)                        | \$ 92.85<br>160.51 | 91.4%<br>88.8% | 381.2%<br>267.5% | \$ 2,229.1     | \$ 278.5          | \$ 9,877.3      |                     | 42.9%<br>33.1% | 12.5%          | 9.5%           | 18.4%            | 3.40x<br>1.49x      | 35.2x<br>12.4x | 28.7x<br>12.3x | 63.4x<br>18.4x | 17.3x          |
| Lumber Liquidators Holdings, Inc. (LL)              | 30.74              | 88.8%<br>87.9% | 267.5%<br>815.4% | 1,067.3        | 71.5              | 901.7           | 933.8               | 33.1%<br>39.6% | 6.7%           | 9.5%<br>NEG    | 18.4%<br>38.4%   | 0.45x               | 12.4x<br>12.0x | 12.3x<br>13.0x | 18.4x<br>17.9x | 17.3x<br>25.4x |
| Home Depot, Inc. (HD)                               | 265.62             |                |                  | 125,631.0      | 21,929.0          |                 | 312,730.4           | 39.6%          | 17.5%          | 9.1%           | 38.4%<br>11.5%   | 1.20x               |                | 13.0x<br>14.7x | 22.5x          | 25.4x<br>21.6x |
|   | 205.02             | 90.7%          | 188.9%           |                |                   |                 |                     |                |                |                |                  |                     | 15.2x          |                |                |                |
| Group Mean  |                    | 89.7%          | 413.2%           | 53,560.1       | 8,270.5           | 104,535.5       | 115,410.5           | 37.4%          | 12.3%          | 11.5%          | 22.5%            | 1.64x               | 18.7x          | 17.2x          | 30.6x          | 28.9x          |
| Group Median  |                    | 89.8%          | 324.3%           | 43,771.1       | 5,540.8           | 65,450.9        | 73,988.9            | 36.8%          | 12.6%          | 9.5%           | 20.1%            | 1.35x               | 13.8x          | 13.8x          | 20.5x          | 23.5x          |

Note: NA: Not Available, NEG: Negative, NMF: Not Meaningful. Company financials, net debt and valuation metrics may not include the pro forma effect for recently completed acquisitions. Source: Company filings, Stifel estimates, FactSet.

### Key Performance & Valuation Stats (cont.)

| Company                                   | Stock Perf | ormance | & Company | / Data         |               |                 |                     | Margins      | ;             | Growth        |                  | Debt Valua          |            | aluation Data |         |         |
|---|------------|---------|-----------|----------------|---------------|-----------------|---------------------|--------------|---------------|---------------|------------------|---------------------|------------|---------------|---------|---------|
|   |            | % of 5  | 2-week    | Revenue<br>LTM | EBITD/<br>LTM | Market<br>Value | Enterprise<br>Value | LTM<br>Gross | LTM<br>EBITDA | 2-Yea<br>Revs | r CAGR<br>EBITDA | Net Debt/<br>EBITDA | EV<br>EBIT | ·             | P /     | É E     |
| Company                                   | 12/31/20   | High    | Low       | (\$mm)         | (\$mm)        | (\$mm)          | (\$mm)              | % Margin     | % Margin      | % Change      | % Change         | LTM                 | 2020E      | 2021E         | 2020E   | 2021E   |
| Furnishings                               |            |         |           |                |               |                 |                     |              |               |               |                  |                     |            |               |         |         |
| Home Furnishing & Bedding                 |            |         |           |                |               |                 |                     |              |               |               |                  |                     |            |               |         |         |
| Bassett Furniture Industries, Inc. (BSET) | \$ 20.08   | 93.6%   | 472.5%    | \$ 381.1       | \$ 3.         | 9 \$ 200.2      | \$ 298.1            | 58.5%        | 1.0%          | NEG           | NEG              | NMF                 | NA         | 12.4x         | NEG     | 14.6x   |
| Casper Sleep Inc (CSPR)                   | 6.15       | 38.8%   | 195.2%    | 473.6          | (74.          | 5) 246.7        | 166.5               | 50.5%        | NEG           | 37.4%         | NEG              | NMF                 | NEG        | NEG           | NEG     | NEG     |
| Culp, Inc. (CULP)                         | 15.87      | 91.9%   | 300.6%    | 257.2          | 12.           | 6 195.6         | 142.0               | 15.1%        | 4.9%          | NEG           | NEG              | NMF                 | 11.1x      | 5.8x          | NEG     | 22.8x   |
| Dorel Industries Inc. (DII.B)             | 11.72      | 95.7%   | 1,362.4%  | 2,711.6        | 157.          | 2 385.3         | 928.4               | 20.3%        | 5.8%          | 1.9%          | 9.8%             | 3.46x               | 4.3x       | 5.6x          | 21.2x   | 25.7x   |
| Ethan Allen Interiors Inc. (ETH)          | 20.21      | 97.8%   | 241.2%    | 567.0          | 34.           | 5 509.4         | 574.3               | 55.8%        | 6.1%          | NEG           | NEG              | 1.88x               | 10.2x *    | 7.8x          | 25.1x * | * 17.1x |
| Hooker Furniture Corporation (HOFT)       | 32.25      | 88.4%   | 262.2%    | 549.7          | 33.           | 8 385.0         | 354.6               | 20.1%        | 6.1%          | NEG           | NEG              | NMF                 | 9.2x *     | 10.6x         | 15.8x ' | * 12.3x |
| LaZBoy Incorporated (LZB)                 | 39.84      | 93.3%   | 255.2%    | 1,587.7        | 199.          | 9 1,845.5       | 1,835.5             | 44.4%        | 12.6%         | NEG           | 10.1%            | NMF                 | 11.7x *    | 8.0x          | 17.3x * | * 12.5x |
| Leggett & Platt, Incorporated (LEG)       | 44.30      | 85.6%   | 201.1%    | 4,243.1        | 586.          | 7 6,029.2       | 7,911.8             | 21.4%        | 13.8%         | 0.4%          | 2.0%             | 3.21x               | 12.6x      | 11.1x         | 21.4x   | 16.9x   |
| Purple Innovation, Inc. (PRPL)            | 32.94      | 91.0%   | 745.2%    | 598.9          | 74.           | 7 1,818.3       | 1,763.4             | 47.1%        | 12.5%         | 48.8%         | NEG              | NMF                 | 20.3x      | 17.4x         | 41.4x   | 35.0x   |
| Sleep Number Corporation (SNBR)           | 81.86      | 91.0%   | 536.1%    | 1,729.8        | 206.          | 0 2,344.0       | 2,718.4             | 62.2%        | 11.9%         | 8.0%          | 23.6%            | 1.82x               | 12.2x      | 12.8x         | 20.0x   | 20.0x   |
| Tempur Sealy International Inc (TPX)      | 27.00      | 94.2%   | 490.9%    | 3,491.2        | 538.          | 1 5,713.2       | 7,349.5             | 44.2%        | 15.4%         | 14.6%         | 23.9%            | 3.04x               | 9.9x       | 9.5x          | 15.4x   | 13.8x   |
| Group Mean                                |            | 87.4%   | 460.2%    | 1,508.3        | 161.          | 2 1,788.4       | 2,185.7             | 40.0%        | 9.0%          | 18.5%         | 13.9%            | 2.68x               | 11.7x      | 10.1x         | 23.9x   | 19.1x   |
| Group Median                              |            | 91.9%   | 300.6%    | 598.9          | 74.           | 7 509.4         | 928.4               | 44.4%        | 9.0%          | 11.3%         | 10.1%            | 3.04x               | 11.6x      | 10.1x         | 21.2x   | 17.0x   |
| Office Furniture                          |            |         |           |                |               |                 |                     |              |               |               |                  |                     |            |               |         |         |
| Herman Miller, Inc. (MLHR)                | \$ 33.80   | 80.0%   | 234.9%    | \$ 2,394.4     | \$ 312.       | 6 \$ 2,003.2    | \$ 2,147.8          | 37.7%        | 13.1%         | NEG           | 10.9%            | 0.46x               | 7.4x       | 6.8x          | 12.8x   | 11.7x   |
| HNI Corporation (HNI)                     | 34.46      | 80.3%   | 207.5%    | 2,009.3        | 191.          | 7 1,482.1       | 1,629.0             | 37.1%        | 9.5%          | NEG           | 3.4%             | 0.77x               | 9.1x       | 8.3x          | 20.0x   | 17.1x   |
| Kimball International, Inc. (KBAL)        | 11.95      | 54.9%   | 145.9%    | 674.4          | 73.           | 4 444.8         | 348.7               | 34.5%        | 10.9%         | NEG           | 7.9%             | NMF                 | 5.4x       | 6.8x          | 12.6x   | 17.8x   |
| Knoll, Inc. (KNL)                         | 14.68      | 55.7%   | 189.7%    | 1,295.0        | 136.          | 5 725.8         | 1,317.4             | 36.8%        | 10.5%         | 1.2%          | NEG              | 4.33x               | 10.3x      | 9.6x          | 13.5x   | 15.4x   |
| Steelcase Inc. (SCS)                      | 13.55      | 65.3%   | 193.0%    | 2,865.3        | 215.          | 3 1,559.6       | 1,791.3             | 30.9%        | 7.5%          | NEG           | NEG              | 1.08x               | 7.9x       | 13.4x *       | 17.2x   | 58.9x * |
| Group Mean                                |            | 67.3%   | 194.2%    | 1,847.7        | 185.          | 9 1,243.1       | 1,446.9             | 35.4%        | 10.3%         | 1.2%          | 7.4%             | 1.66x               | 8.0x       | 7.9x          | 15.2x   | 15.5x   |
| Group Median                              |            | 65.3%   | 193.0%    | 2,009.3        | 191.          | 7 1,482.1       | 1,629.0             | 36.8%        | 10.5%         | 1.2%          | 7.9%             | 0.92x               | 7.9x       | 7.5x          | 13.5x   | 16.2x   |

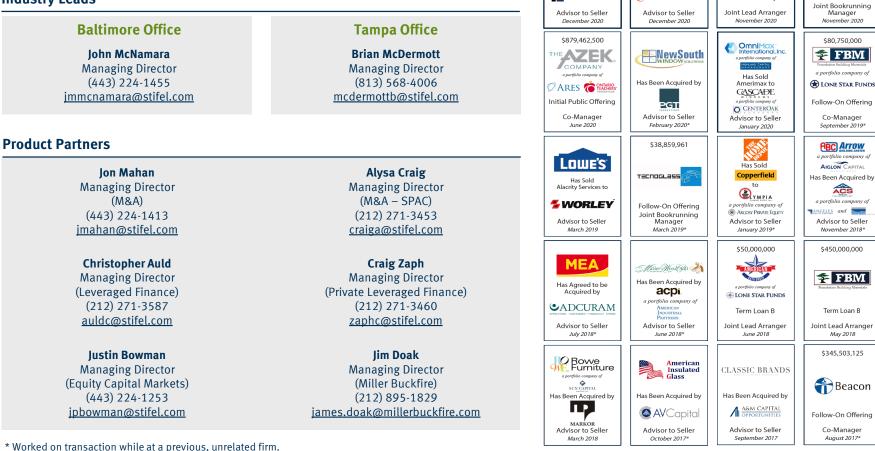
Note: NA: Not Available, NEG: Negative, NMF: Not Meaningful. Company financials, net debt and valuation metrics may not include the pro forma effect for recently completed acquisitions. Source: Company filings, Stifel estimates, FactSet.

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#### **Industry Leads**

STIFFI



#### **Recent Stifel Building Products Investment Banking Transactions**

\$1,325,000,000

AMERICA

Centerbridge

Senior Secured

**Credit Facility** 

a portfolio company of

Omicron

טחוסרסס

Has Been Acquired by

o caesarstone

FAIRWAY

ARGOSY

Has Been Acquired by

Envision

ompany of

\$335,000,000

AMERIC

Centerbridge

Senior Notes

\$955,937,500

COMPANY

ARES TACHER

Follow-on Offering

Co-Manager

September 2020

\$71,250,000

CONSTRUCTION PARTNERS IN

a nortfolio comnany of

🔿 SUITX

Follow-On Offering

Joint Bookrunning

Manager

September 2019\*

\$315,000,000

PGT

Senior Notes

Co-Manager

August 2018

\$143,400,000

a portfolio company of

Initial Public Offering

Joint Bookrunning Manager

May 2018\*

WATERS

a portfolio company of MERIT CAPITAL PARTNE and

AIGLON CAPITAL

a portfolio company of

THE STERLING GROUP

Advisor to Seller

June 2017\*

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RUCTION PARTNERS I

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